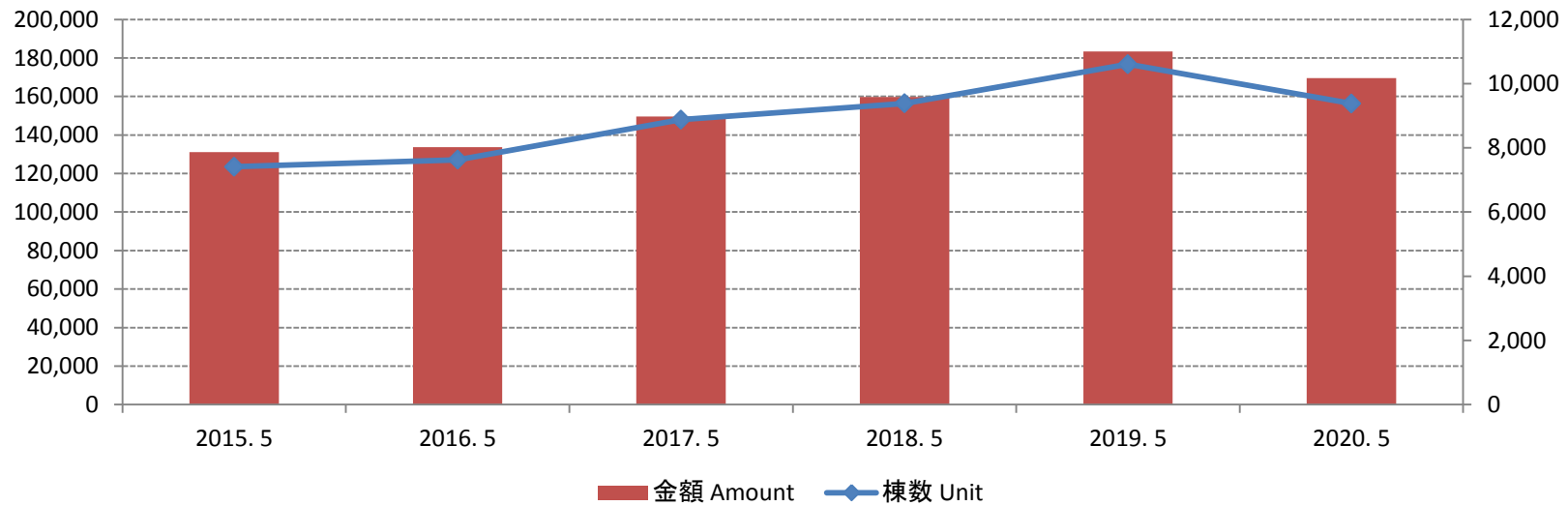


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注文住宅 実績推移  
Changes in orders of custom-build homes

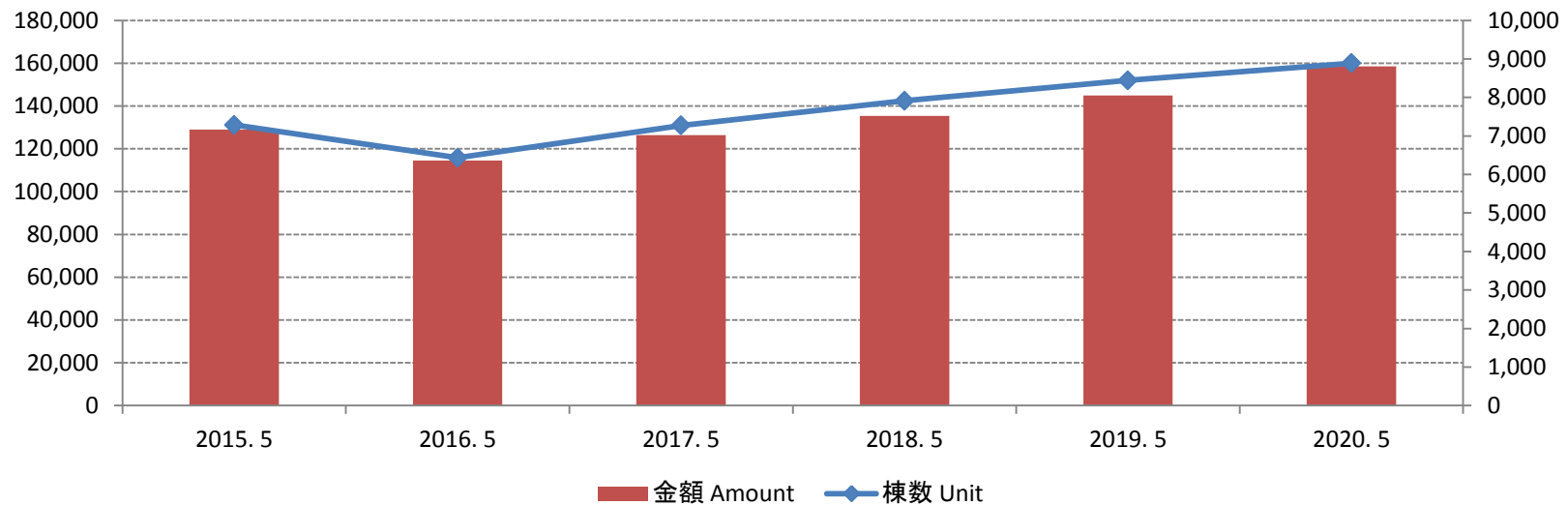


〈受注棟数・金額 Changes in orders〉

棟数 Unit	2015.5	2016.5	2017.5	2018.5	2019.5	2020.5
住宅事業 Housing segment	7,412	7,626	8,877	9,386	10,604	9,380
注文住宅 Custom-build homes	7,409	7,626	8,877	9,386	10,604	9,380
賃貸住宅 Apartments	3	-	-	-	-	-
戸建分譲住宅 Detached Homes	163	358	372	440	526	713
計 Total	7,575	7,984	9,249	9,826	11,130	10,093

金額(百万円) Amount(¥Million)	2015.5	2016.5	2017.5	2018.5	2019.5	2020.5
注文住宅 Custom-build homes	131,042	133,718	149,659	159,711	183,320	169,582
賃貸住宅 Apartments	80	-	-	-	-	-
戸建分譲住宅 Detached homes	2,710	5,514	5,668	6,860	8,270	11,520

注文住宅 実績推移  
Changes in sales of custom-build homes



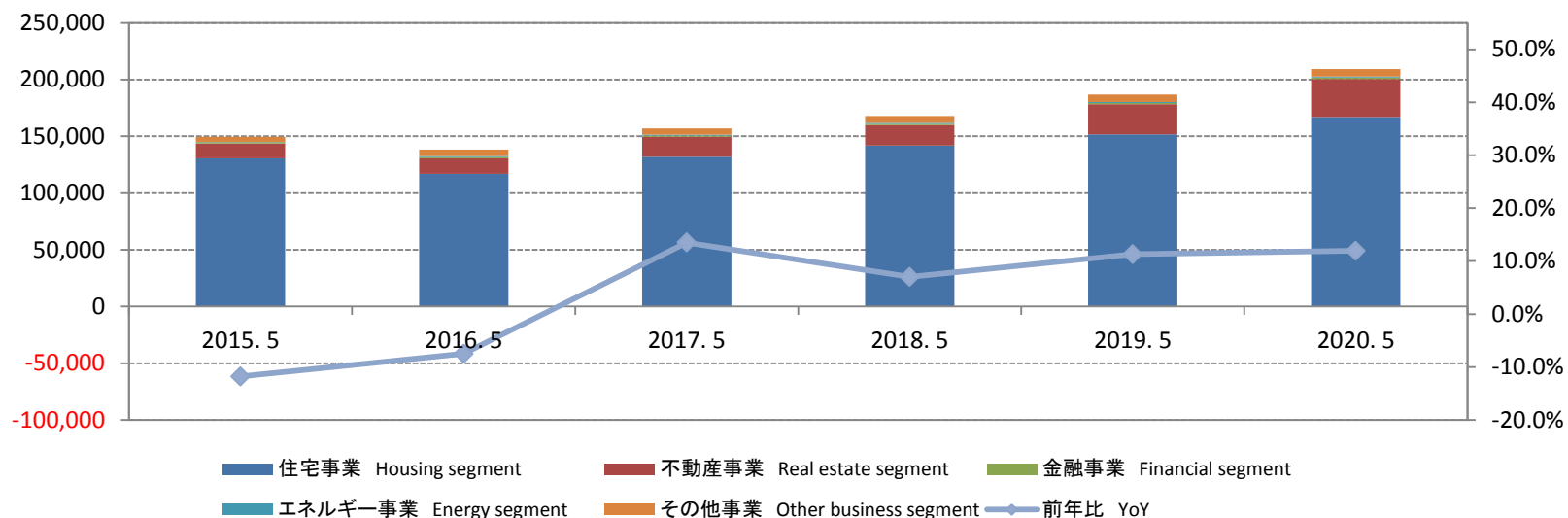
〈販売棟数・金額 Changes in sales〉

棟数 Unit	2015.5	2016.5	2017.5	2018.5	2019.5	2020.5
注文住宅 Custom-build homes	7,286	6,433	7,275	7,913	8,444	8,890
既存ライン Standard line	-	6,388	6,852	7,144	7,667	8,050
ハイライン High-end line	-	-	-	2	-	-
ベーシックライン Low-end line	-	45	423	767	777	840
賃貸住宅 Apartments	8	1	-	-	-	-
戸建分譲住宅 Detached homes	131	347	346	397	472	620
計 Total	7,425	6,781	7,621	8,310	8,916	9,510

金額(百万円) Amount(¥Million)	2015.5	2016.5	2017.5	2018.5	2019.5	2020.5
注文住宅 Custom-build homes	129,050	114,484	126,423	135,410	144,872	158,480
賃貸住宅 Apartments	199	34	-	-	-	-
戸建分譲住宅 Detached homes	4,721	10,319	10,914	12,596	13,866	18,589

## 連結売上高 Net sales (Consolidated)

**連結売上高 セグメント別推移**  
Changes in sales by segment



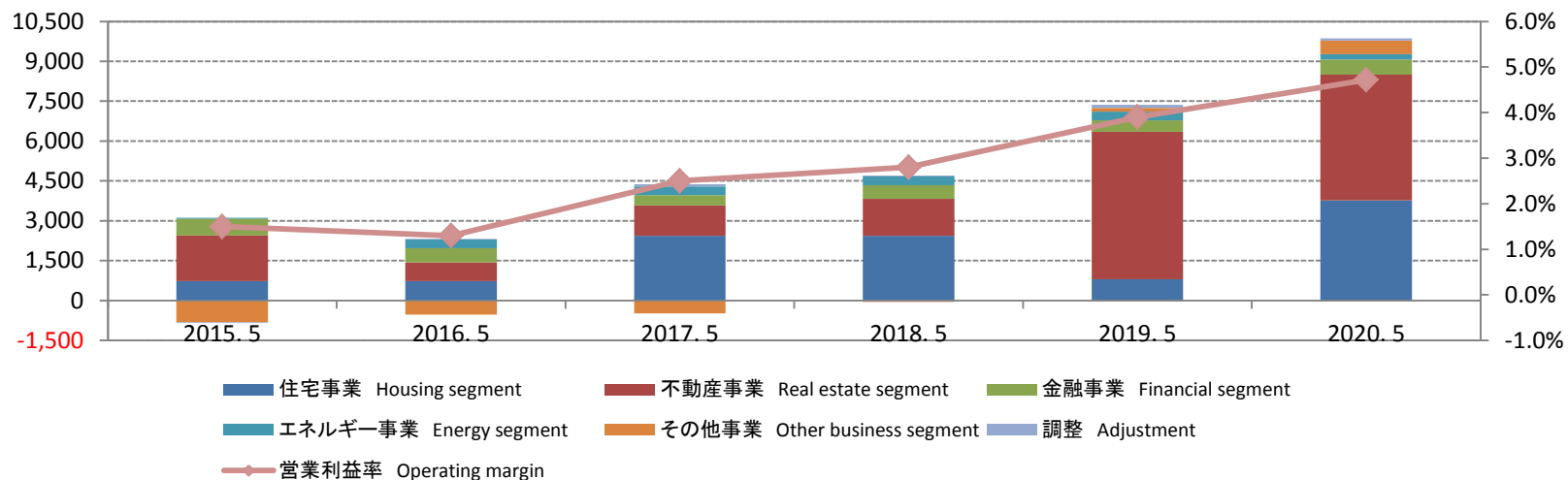
〈売上高 Net sales (Consolidated)〉

金額(百万円) Amount(¥Million)	2015. 5	2016. 5	2017. 5	2018. 5	2019. 5	2020. 5
売上高 Net sales	149,570	138,379	157,001	167,915	186,874	209,207
前年比 YoY	-11.8%	-7.5%	13.5%	7.0%	11.3%	12.0%

〈セグメント別業績 Sales by segment (Consolidated)〉

金額(百万円) Amount(¥Million)	2015. 5	2016. 5	2017. 5	2018. 5	2019. 5	2020. 5
住宅事業 Housing segment	130,715	116,810	131,900	141,847	151,647	167,099
非住宅事業 Non-Housing segment	18,855	21,568	25,100	26,068	35,227	42,108
不動産事業 Real estate segment	12,934	13,762	17,666	18,019	26,640	33,427
金融事業 Financial segment	1,230	1,143	1,060	1,163	1,165	1,434
エネルギー事業 Energy segment	335	850	901	880	882	791
その他事業 Other business segment	4,354	5,811	5,472	6,004	6,538	6,454
計 Total	149,570	138,379	157,001	167,915	186,874	209,207

連結営業利益 セグメント別推移  
Changes in operating income by segment

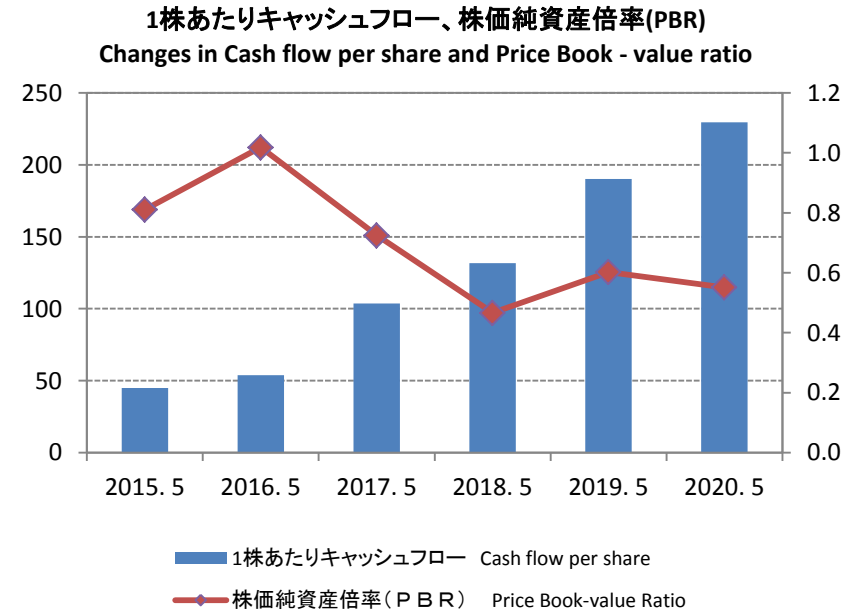
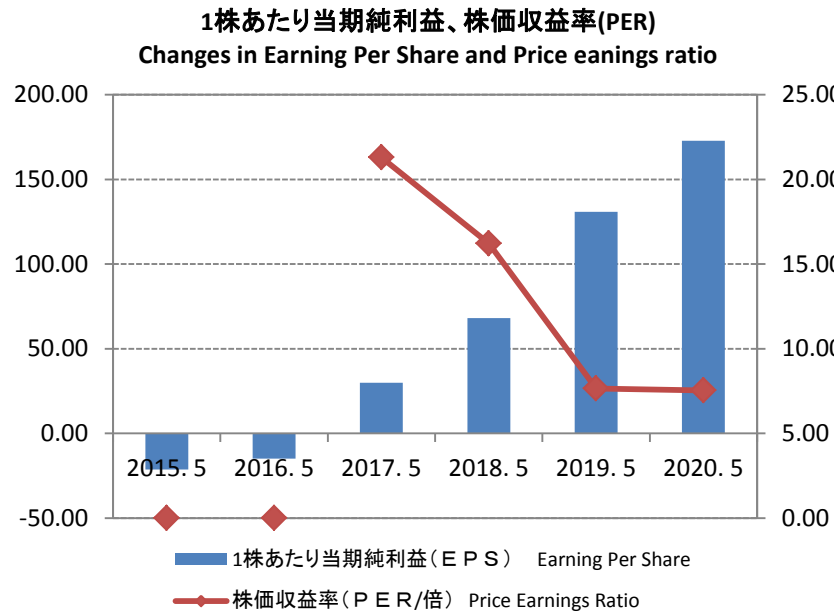


〈営業利益 Changes in operating income (Consolidated)〉

金額(百万円) Amount(¥Million)	2015.5	2016.5	2017.5	2018.5	2019.5	2020.5
営業利益 Operating income	2,284	1,803	3,901	4,653	7,366	9,873
営業利益率 Operating margin	1.5%	1.3%	2.5%	2.8%	3.9%	4.7%

〈セグメント別業績 Changes in operating income by segment (Consolidated)〉

金額(百万円) Amount(¥Million)	2015.5	2016.5	2017.5	2018.5	2019.5	2020.5
住宅事業 Housing segment	735	736	2,437	2,444	801	3,775
非住宅事業 Non-Housing segment	1,562	1,032	1,387	2,176	6,450	6,011
不動産事業 Real estate segment	1,711	699	1,146	1,383	5,553	4,726
金融事業 Financial segment	632	532	387	516	432	564
エネルギー事業 Energy segment	41	326	328	330	327	206
その他事業 Other business segment	-822	-525	-475	-53	135	513
調整 Adjustment	-16	34	76	31	115	86
計 Total	2,284	1,803	3,901	4,653	7,366	9,873



	2015.5	2016.5	2017.5	2018.5	2019.5	2020.5
1株あたり当期純利益 (EPS) Earning Per Share	-21.34	-14.84	30.00	68.12	130.89	172.76
株価収益率 (PER/倍) Price Earnings Ratio	-	-	21.30	16.22	7.66	7.55
1株あたりキャッシュフロー Cash flow per share	45	54	104	132	190	230
株価純資産倍率 (PBR) Price Book-value Ratio	0.8	1.0	0.7	0.5	0.6	0.6
年度末株価 (円) Stock price at the end of the fiscal year	577	435	639	1,105	1,002	1,304

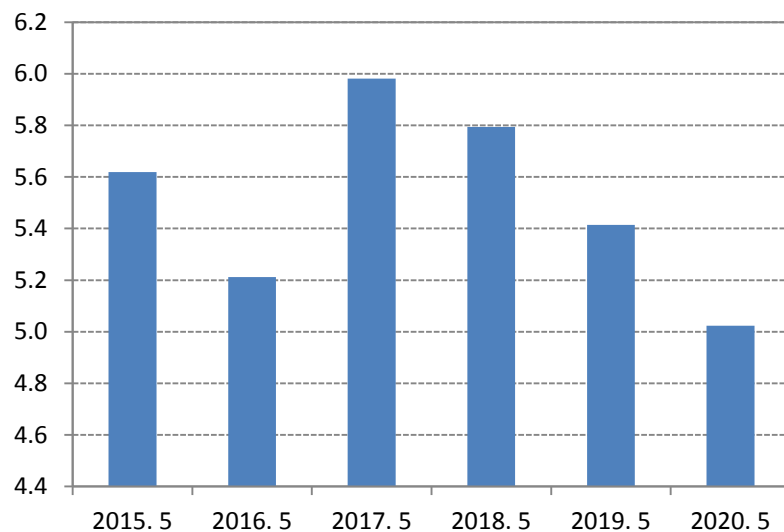
※株価収益率 = 株価 (各年度末) / 1株あたり親会社株主に帰属する当期純利益

※キャッシュ・フロー = 親会社株主に帰属する当期純利益 + 減価償却費

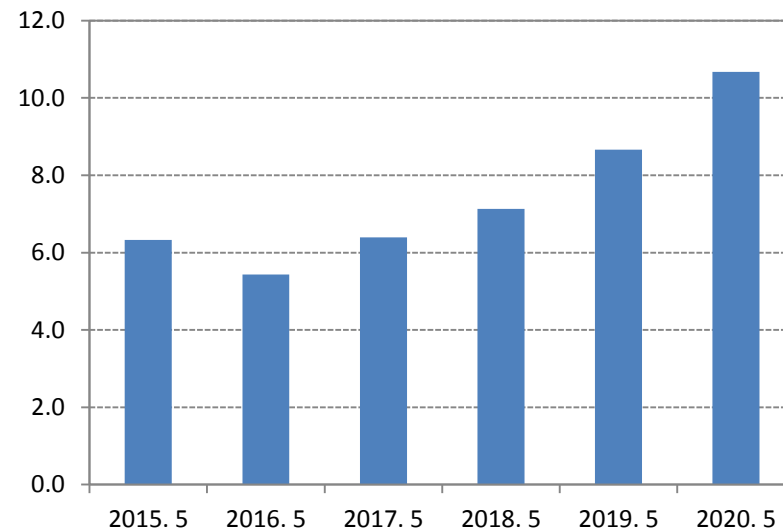
※PER = Stock price (the end of the fiscal year) / Profit for the year attributable to owners of parent per share

※Cash flow = Profit for year attributable to owners of parent + Depreciation expenses

棚卸資産回転率  
Changes in Inventory turnover rate



有形固定資産回転率  
Tangible fixed asset turnover rate



	2015.5	2016.5	2017.5	2018.5	2019.5	2020.5
棚卸資産回転率 Inventory turnover rate	5.6	5.2	6.0	5.8	5.4	5.0
有形固定資産回転率 Tangible fixed asset turnover rate	6.3	5.4	6.4	7.1	8.7	10.7

※棚卸資産回転率 = 売上原価 / 棚卸資産

※有形固定資産回転率 = 売上高 / 有形固定資産

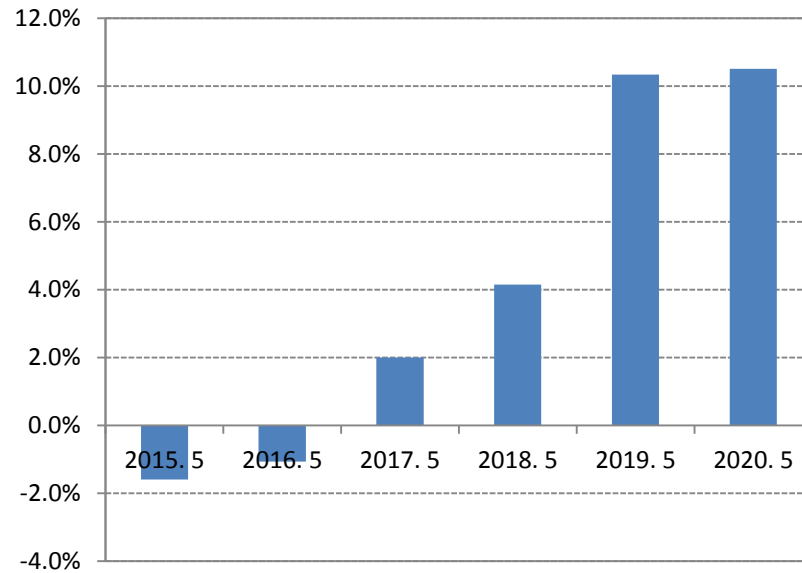
※棚卸資産、有形固定資産は期中平均値

※Inventory turnover rate = Cost of sales / Inventory

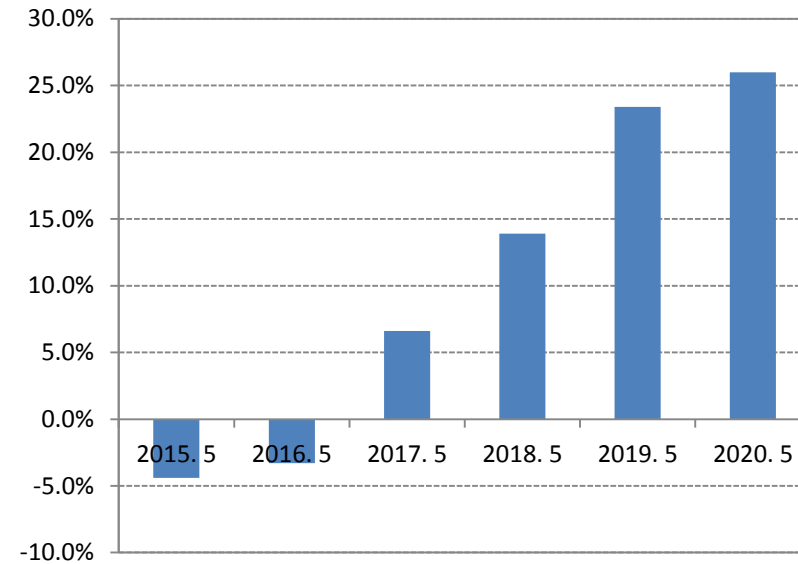
※Tangible fixed asset turnover rate = Net sales / Tangible fixed assets

※Inventory and tangible fixed assets are average for the period.

投下資本利益率(ROIC)



株主資本利益率(ROE)



	2015.5	2016.5	2017.5	2018.5	2019.5	2020.5
投下資本利益率(ROIC)	-1.6%	-1.1%	2.0%	4.1%	10.3%	10.5%
株主資本利益率(ROE)	-4.4%	-3.3%	6.6%	13.9%	23.4%	26.0%
D/Eレシオ D/E ratio	1.79	2.13	2.34	2.35	1.21	1.42

※投下資本利益率(ROIC) = 親会社株主に帰属する当期純利益 / 投下資本  
 ※投下資本 = 純資産 + 有利子負債

※株主資本利益率(ROE) = 親会社株主に帰属する当期純利益 / 株主資本

※D/Eレシオ = 負債 / 株主資本

※株主資本は期中平均値を使用

※ROIC = Profit for the year attributable to owners of parent / Invested capital

※Invested capital = Net assets + Interest-bearing debts

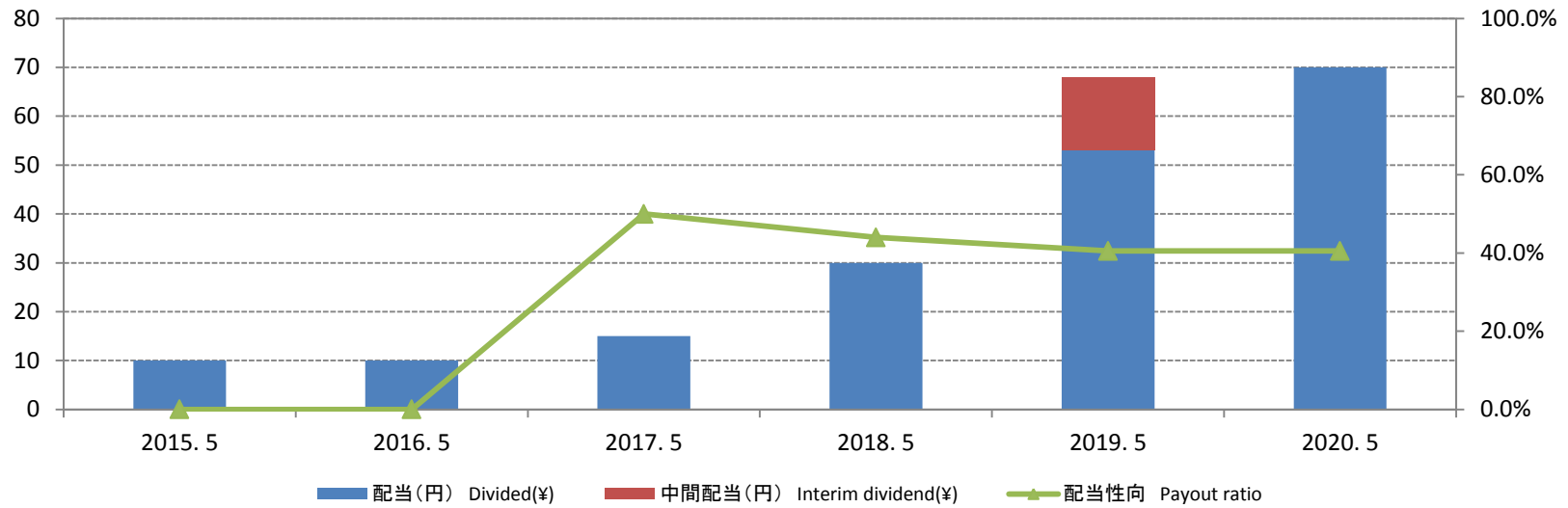
※ROE = Profit for the year attributable to owners of parent / Invested capital

※D/E ratio = Liabilities / Shareholder's equity

※Shareholder's equities are average during the period.



配当金額、配当性向  
Changes in Divided and Payout ratio



	2015.5	2016.5	2017.5	2018.5	2019.5	2020.5
配当(円) Divided(¥)	10.00	10.00	15.00	30.00	53.00	70.00
中間配当(円) Interim dividend(¥)	-	-	-	-	15.00	-
配当性向 Payout ratio	-	-	50.0%	44.0%	40.5%	40.5%

## 株式の状況 The state of share distribution

〈株式の状況 The state of share distribution〉

	2018年5月31日現在 As of May 31,2018			2019年5月31日現在 As of May 31,2019			2020年5月31日現在 As of May 31,2020		
	株主数 Shareholder's	株式数 Number of shares	株式数比率 Percentage	株主数 Shareholder's	株式数 Number of shares	株式数比率 Percentage	株主数 Shareholder's	株式数 Number of shares	株式数比率 Percentage
個人・その他 Individuals and others	27,043	11,785,292	39.2%	33,668	13,340,010	44.4%	36,620	13,367,007	45.4%
金融機関 Financial institutions	26	3,561,000	11.8%	24	2,429,400	8.1%	27	2,171,400	7.4%
銀行・信託銀行 Banks, Trust banks	18	3,256,500	10.8%	18	2,127,000	7.1%	17	1,801,800	6.1%
生命保険会社 Life insurance companies	4	2,300	0.0%	2	2,200	0.0%	5	63,800	0.2%
損害保険会社 Nonlife insurance companies	3	300,000	1.0%	3	300,000	1.0%	3	300,000	1.0%
その他金融 Other financial institutions	1	2,200	0.0%	1	200	0.0%	2	5,800	0.0%
その他国内法人 Other domestic companies	93	12,925,003	43.0%	132	12,973,706	43.2%	126	11,430,908	38.8%
外国人 Foreigners	97	1,042,210	3.5%	124	1,173,390	3.9%	164	2,269,921	7.7%
個人 Individuals	32	4,004	0.0%	46	5,404	0.0%	49	8,105	0.0%
法人 Companies	65	1,038,206	3.5%	78	1,167,986	3.9%	115	2,261,816	7.7%
証券会社 Securities companies	23	742,295	2.5%	24	139,294	0.5%	22	216,563	0.7%
自己名義株式 Treasury stock	-	-	-	-	-	-	1	1	-
計 Total	27,282	30,055,800	100.0%	33,972	30,055,800	100.0%	36,960	29,455,800	100.0%

## 大株主一覧 Major shareholders

〈大株主一覧 Major shareholders〉

	2019年5月31日現在 As of May 31,2019			2020年5月31日現在 As of May 31,2020		
	株主名 Share holder	株式数 Number of shares	議決権比率 Voting share ratio	株主名 Share holder	株式数 Number of shares	議決権比率 Voting share ratio
1	株式会社TAMAX TAMAX, Co.	11,391,200	37.9%	株式会社TAMAX TAMAX, Co.	11,391,200	37.9%
2	株式会社ヤマダ電機 YAMADA DENKI CO., LTD.	1,491,000	4.9%	玉木 康裕 Yasuhiro Tamaki	871,700	4.9%
3	玉木 康裕 Yasuhiro Tamaki	871,700	2.9%	玉木 和惠 Kazue Tamaki	871,700	2.9%
4	玉木 和惠 Kazue Tamaki	871,700	2.9%	玉木 伸弥 Shinya Tamaki	871,700	2.9%
5	玉木 伸弥 Shinya Tamaki	871,700	2.9%	玉木 克弥 Katsuya Tamaki	871,700	2.9%
6	玉木 克弥 Katsuya Tamaki	871,700	2.9%	タマホームグループ従業員持株会 Employee Stock Ownership of TamaHome	638,100	2.9%
7	タマホームグループ従業員持株会 Employee Stock Ownership of TamaHome	705,400	2.3%	日本マスタートラスト信託銀行株式会社（信託口） The Master Trust Bank of Japan, Ltd. (Trust A/C)	436,000	2.3%
8	日本トラスティ・サービス信託銀行株式会社（信託口） Japan Trustee Services Bank, Ltd. (Trust A/C)	539,600	1.8%	日本トラスティ・サービス信託銀行株式会社（信託口） Japan Trustee Services Bank, Ltd. (Trust A/C)	266,500	1.8%
9	日本マスタートラスト信託銀行株式会社（信託口） The Master Trust Bank of Japan, Ltd. (Trust A/C)	404,800	1.3%	CREDIT SUISSE SECURITIES(USA) LCC SPCL. FOR EXCL. BEN	213,092	1.3%
10	日本トラスティ・サービス信託銀行株式会社（信託口5） Japan Trustee Services Bank, Ltd. (Trust A/C5)	256,300	0.9%	日本トラスティ・サービス信託銀行株式会社（信託口） Japan Trustee Services Bank, Ltd. (Trust A/C)	196,900	0.9%

連結貸借対照表

Consolidated balance sheets

		2016. 5	2017. 5	2018. 5	2019. 5	2020. 5
資産の部	Assets					
流動資産	Current assets	52,640	54,037	61,012	62,920	75,519
現金及び預金	Cash and deposits	26,566	26,706	31,627	27,013	30,993
受取手形・完成工事未収入金等	Notes receivable, accounts receivable from completed construction	1,466	1,517	1,284	1,278	1,357
営業貸付金	Operating loans	2,142	2,971	3,124	4,959	6,801
販売用不動産	Real estate for sale	3,825	4,682	7,717	8,191	6,377
未成工事支出金	Cost on uncompleted construction contracts	5,397	5,905	7,692	11,048	11,873
仕掛販売用不動産	Real estate for sale in process	9,377	9,055	7,672	8,645	16,300
その他の棚卸資産	Other inventories	453	441	573	502	479
その他	Other	2,643	1,657	1,325	1,283	1,342
貸倒引当金	Allowance for doubtful accounts	-12	-6	-3	-2	-6
固定資産	Fixed asset	31,225	29,313	29,754	26,577	26,193
有形固定資産	Property, Plant and equipment	25,432	23,705	23,377	19,778	19,434
建物及び構築物	Buildings and structures	12,710	11,244	11,155	8,923	9,316
機械装置及び運搬具	Machinery, equipment and vehicles	4,099	3,902	3,683	3,467	3,236
土地	Land	8,248	8,245	8,240	6,846	6,698
リース資産	Lease assets	202	162	130	153	33
建設仮勘定	Construction in progress	21	36	19	249	13
その他	Other	149	113	147	137	136
無形固定資産	Intangible assets	418	232	160	117	832
投資その他の資産	Investments and other assets	5,373	5,375	6,216	6,680	5,926
投資有価証券	Investment securities	1,256	1,494	1,499	1,444	514
長期貸付金	Long-term loans receivable	85	83	85	81	77
繰延税金資産	Deferred tax assets	65	68	1,017	1,546	1,789
その他	Other	4,623	4,382	4,124	4,111	4,053
貸倒引当金	Allowance for doubtful accounts	-657	-652	-510	-503	-509
資産合計	Total	83,866	83,350	90,767	89,497	101,713

連結貸借対照表

Consolidated balance sheets

		2016. 5	2017. 5	2018. 5	2019. 5	2020. 5
<b>負債の部</b>	<b>Liabilities</b>					
<b>流動負債</b>	<b>Current liabilities</b>	51,912	47,625	53,103	60,691	68,847
支払手形・工事未払金等	Notes payable, accounts payable for construction contracts and other	19,149	12,174	12,793	14,528	14,260
短期借入金	Short-term loans payable	6,398	7,309	8,475	8,585	15,336
1年内返済予定の長期借入金	Current portion of long-term loans payable	6,479	4,999	6,264	3,907	3,785
未払法人税等	Income taxes payable	541	1,972	863	2,071	2,389
未成工事受入金	Advances received on uncompleted construction contracts	12,649	13,921	17,255	23,191	22,977
完成工事補償引当金	Provision for warranties for completed construction	1,061	1,065	1,037	1,230	1,362
賞与引当金	Provision for bonuses	245	246	243	146	191
その他	Other	5,186	5,735	6,071	7,029	8,543
<b>固定負債</b>	<b>Noncurrent liabilities</b>	18,422	21,636	22,151	10,615	11,633
長期借入金	Long-term loans payable	15,546	18,709	19,087	7,346	8,263
資産除去債務	Asset retirement obligations	1,287	1,547	1,562	1,558	1,567
その他	Other	1,288	1,279	1,501	1,710	1,801
<b>負債合計</b>	<b>Subtotal</b>	<b>70,334</b>	<b>69,261</b>	<b>75,254</b>	<b>71,307</b>	<b>80,480</b>
<b>純資産の部</b>	<b>Net assets</b>					
<b>株主資本</b>	<b>Shareholders' equity</b>	12,968	13,570	15,161	17,743	20,818
資本金	Capital stock	4,310	4,310	4,310	4,310	4,310
資本剰余金	Capital surplus	4,361	4,362	4,356	4,357	4,280
利益剰余金	Retained earnings	4,296	4,898	6,494	9,076	12,228
自己株式	Treasury Stock	-	-	-	-	-0
<b>その他の包括利益累計額</b>	<b>Accumulated other comprehensive income</b>	344	348	325	393	358
その他有価証券評価差額金	Valuation difference on available-for-sale securities	6	11	13	4	20
繰延ヘッジ損益	Deferred gains or losses on hedges	-7	-1	-0	3	0
為替換算調整勘定	Foreign currency translation adjustment	345	338	313	385	338
<b>非支配株主持分</b>	<b>Non-controlling shareholders' equity</b>	217	168	25	52	55
<b>純資産合計</b>	<b>Subtotal</b>	<b>13,531</b>	<b>14,088</b>	<b>15,513</b>	<b>18,190</b>	<b>21,232</b>
<b>負債純資産合計</b>	<b>Total</b>	<b>83,866</b>	<b>83,350</b>	<b>90,767</b>	<b>89,497</b>	<b>101,713</b>

連結損益計算書

Consolidated statements of income

		2016. 5	2017. 5	2018. 5	2019. 5	2020. 5
売上高	Net sales	138,379	157,001	167,915	186,874	209,207
売上原価	Cost of sales	102,776	117,036	126,701	140,873	159,269
売上総利益	Gross profit	35,602	39,964	41,214	46,000	49,937
利益率	profit margin	25.7%	25.5%	24.5%	24.6%	23.9%
販売費及び一般管理費	Selling, general and administrative expenses	33,799	36,063	36,560	38,633	40,064
役員報酬	Directors' compensations	833	936	905	1,014	989
従業員給料手当	Employees' salaries	11,644	12,259	12,508	12,681	12,997
従業員賞与	Employees' bonuses	762	1,020	1,049	1,362	2,299
賞与引当金繰入額	Provision for bonuses	183	185	163	100	129
退職給付費用	Retirement benefit costs	176	186	409	452	518
法定福利費	Welfare expenses	1,789	1,966	2,044	2,031	2,252
通信交通費	Correspondence and transportation expenses	1,178	1,166	1,214	1,292	1,286
広告宣伝費	Advertising and promotion expenses	5,434	6,052	6,248	7,365	7,494
貸倒引当金繰入額	Provision of allowance for doubtful accounts	40	-	0	-2	13
賃借料	Rent expenses	4,990	4,893	4,784	4,648	4,514
減価償却費	Depreciation	1,827	1,903	1,553	1,430	1,274
その他販管費	Other	4,939	5,492	5,678	6,256	6,294
営業利益	Operating income	1,803	3,901	4,653	7,366	9,873
利益率	profit margin	1.3%	2.5%	2.8%	3.9%	4.7%

		2016. 5	2017. 5	2018. 5	2019. 5	2020. 5
営業外収益	Non-operating income	333	437	285	260	459
受取利息	Interest income	69	62	12	7	4
受取配当金	Dividends income	2	0	0	0	0
為替差益	Foreign exchange gain	-	73	-	-	-
受取地代家賃	Land and house rent received	-	-	19	27	27
違約金収入	Penalty income	59	71	78	74	84
受取和解金	Settlement received	-	-	-	-	191
消費税差額	Consumption tax difference	43	-	-	-	-
仕入割引	Purchase discount	-	-	64	55	75
持分法による投資利益	Investment gain on equity method	-	-	-	-	0
その他	Other	158	229	108	94	74
営業外費用	Non-operating expenses	1,120	863	909	672	578
支払利息	Interest expenses	375	380	380	336	207
シンジケートローン手数料	Commission for syndicate loan	127	153	125	90	60
アレンジメントフィー	Arrangement fee	66	36	64	-	94
為替差損	Foreign exchange losses	267	-	44	12	29
投資事業組合運用損	Loss on investments in partnership	-	-	111	53	23
持分法による投資損失	Equity in losses of affiliates	-	-	-	0	-
その他	Other	284	293	183	179	163
経常利益	Ordinary income	1,016	3,475	4,029	6,955	9,754
利益率	profit margin	0.7%	2.2%	2.4%	3.7%	4.7%
特別利益	Extraordinary income	28	17	52	82	9
固定資産売却益	Gain on sales of noncurrent assets	28	17	52	-	5
投資有価証券売却益	Gain on sale of investment securities	-	-	-	-	3
事業撤退損戻入益	Reversal of loss on business withdrawal	-	-	-	82	-
特別損失	Extraordinary loss	443	922	1,045	1,281	1,558
固定資産売却損	loss from sale of fixed assets	0	33	-	-	-
固定資産除却損	Loss on retirement of noncurrent assets	179	189	52	39	118
投資有価証券評価損	Loss on valuation of investment securities	16	-	5	-	948
リース解約損	Loss on cancellation of lease contracts	12	9	5	14	17
減損損失	Impairment loss	233	564	74	987	360
賃貸借契約解約損	Loss on cancellation of leasehold contracts	-	6	4	-	-
関係会社出資金売却損	Loss on sale of investments in capital of subsidiaries and affiliates	-	-	-	238	-
和解金	Settlement package	-	-	100	-	-
事業撤退損	Loss on business withdrawal	-	-	802	-	112
その他	Other	-	119	-	-	-
税金等調整前当期純利益	Income before income taxes and minority interests	602	2,570	3,036	5,756	8,205
利益率	profit margin	0.4%	1.6%	1.8%	3.1%	3.9%
親会社株主に帰属する当期純利益	Profit attributable to owners of parent	-446	901	2,047	3,934	5,109

連結キャッシュ・フロー計算書

Consolidated statements of cash flows

		2016. 5	2017. 5	2018. 5	2019. 5	2020. 5
営業活動によるキャッシュ・フロー	Operating activities	36	-1,100	4,501	12,525	2,201
税金等調整前当期純利益	Income before income taxes and minority interests	602	2,570	3,036	5,756	8,205
減価償却費	Depreciation and amortization	2,059	2,209	1,902	1,775	1,550
減損損失	Impairment loss	233	564	74	987	360
賃貸借契約解約損	Loss on cancellation of leasehold contracts	-	6	4	-	-
固定資産除却損	Loss on retirement of noncurrent assets	179	189	52	39	118
リース解約損	Loss on cancellation of lease contracts	12	9	5	14	17
関係会社出資金売却損	Loss on sale of investments in capital of subsidiaries and affiliates	-	-	-	238	-
投資有価証券評価損益	Loss on valuation of investment securities	-	-	-	-	948
事業撤退損	Loss on withdrawal from business	-	-	802	-	112
のれん償却額	Amortization of goodwill	23	23	23	9	-
貸倒引当金の増減額	Increase (decrease) in allowance for doubtful accounts	29	-10	-144	-8	10
完成工事補償引当金の増減額	Increase (decrease) in provision for warranties for completed constructions	-79	3	-28	193	131
工事損失引当金の増減額	Increase (decrease) in provision for loss on construction contracts	-	-	-	-	-
受取利息及び受取配当金	Interest and dividends income	-71	-63	-13	-8	-5
支払利息	Interest expenses	375	380	380	336	207
営業債権の増減額	Increase (decrease) in trade accounts receivable	-316	-870	194	-1,827	-1,920
棚卸資産の増減額	Increase (decrease) in inventories	1,340	-1,032	-3,993	-2,243	-6,643
仕入債務の増減額	Increase (decrease) in trade accounts payable	-2,657	-6,975	618	1,735	-268
未成工事受入金の増減額	Increase (decrease) in advances received on uncompleted construction contracts	261	1,271	3,333	5,936	-214
その他	Other	-211	1,596	693	1,046	2,837
小計	Subtotal	1,781	-126	6,943	13,981	5,450
利息及び配当金の受取額	Interest and dividends received	71	63	10	8	3
利息の支払額	Interest expenses paid	-385	-364	-372	-324	-212
リース解約損の支払額	Payments for loss on cancellation of lease contracts	-12	-9	-5	-14	-17
法人税等の支払額	Income taxes-paid	-1,424	-672	-2,079	-1,132	-3,027
その他	Other	6	8	4	7	6



連結キャッシュ・フロー計算書

Consolidated statements of cash flows

		2016. 5	2017. 5	2018. 5	2019. 5	2020. 5
投資活動によるキャッシュ・フロー	Investing activities	-2,220	-555	-1,494	-1,531	-3,494
有形固定資産の取得による支出	Purchases of property, plant and equipment	-2,132	-896	-1,605	-1,393	-2,679
有形固定資産の売却による収入	Proceeds from sales of property, plant and equipment	-	-	-	54	131
有形固定資産の売却による支出	Proceeds from sales of property, plant and equipment	115	281	8	-	-
投資有価証券の取得による支出	Purchases of investment securities	-85	-270	-0	-33	-140
投資有価証券の売却による収入	Proceeds from sales of investment securities	20	20	-	-	8
貸し付けによる支出	Payments of loans receivable	-19	-2	-2	-	-
貸付金の回収による収入	Collection of loans receivable	43	495	7	5	3
連結の範囲の変更を伴う関係会社出資金の売却による収入	Proceeds from sale of investments in capital of subsidiaries and affiliates resulting in change in scope of consolidation	-	-	-	4	-
その他	Other	-161	-182	96	-169	-818
財務活動によるキャッシュ・フロー	Financing activities	1,681	1,750	1,918	-15,605	5,274
短期借入金の純増減額	Increase (decrease) in short-term loans payable, net	-872	911	1,165	109	6,751
長期借入による収入	Proceeds from long-term loans payable	8,002	10,033	10,369	5,784	6,103
長期借入金の返済による支出	Repayments of long-term loans payable	-4,464	-8,350	-8,726	-19,880	-5,308
自己株式の取得による支出	Purchase of treasury stock	-	-	-	-	-893
社債の償還による支出	Redemption of bonds	-200	-200	-200	-100	-
配当金の支払額	Dividends paid	-300	-299	-449	-1,349	-1,140
非支配株主への配当金の支払額	Cash dividends paid to minority shareholders	-	-	-	-	-17
非支配株主からの払込による収入	Proceeds from stock issuance to minority shareholders	141	31	48	6	3
非支配株主への払戻による支出	Cash dividends paid to minority shareholders	-209	-78	-17	-0	-
割賦債務の返済による支出	Repayments of installment payables	-61	-58	-36	-35	-11
その他	Other	-353	-238	-234	-138	-212
現金及び現金同等物に係る換算差額	Effect of exchange rate change on cash and cash equivalents	-50	45	-4	-1	-2
現金及び現金同等物の増減額	Net increase (decrease) in cash and cash equivalents	-552	139	4,921	-4,613	3,979
現金及び現金同等物の期首残高	Cash and cash equivalents, beginning of year	27,119	26,566	26,706	31,627	27,013
現金及び現金同等物の期末残高	Cash and cash equivalents, end of year	26,566	26,706	31,627	27,013	30,993